



الإستراتيجية 2040
الوطنية للطيران
NATIONAL AVIATION STRATEGY



هيئة الطيران المدني
CIVIL AVIATION AUTHORITY

National Aviation Strategy 2040

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Salami Air



الإستراتيجية الوطنية للطيران 2040
NATIONAL AVIATION STRATEGY



The Sultanate of Oman is moving confidently toward achieving its vision for the civil aviation sector by 2040, an ambitious vision that positions Oman as a regional aviation hub, connecting continents while creating new opportunities for economic growth and diversification.

This report provides our valued community with an update on the achievements made and the initiatives currently under implementation as part of the National Aviation Strategy 2040. It reflects our commitment to transparency and continuous engagement with stakeholders throughout every stage of the Strategy's implementation.

What is the National Aviation Strategy 2040?

The National Aviation Strategy 2040 is a comprehensive 15-year national roadmap designed to transform Oman's civil aviation sector into a key driver of sustainable economic growth and national income diversification, in alignment with Oman Vision 2040.

Strategic
Objectives
by

2040

40+

million
passengers

1≈

million tones
of air cargo

1.5+

OMR billion in cumulative
private sector investment

+3.5%

contribution to Gross
Domestic Product (GDP)

+7%

annual growth in the
sector's contribution to GDP

Implementation Phases

Launch and
Readiness phase

2027 – 2026

We are here

Acceleration and
Take-off Phase

2027–2030

Flight and
Growth Phase

2030–2040

Where Are We Now? Implementation Status

The National Aviation Strategy is progressing according to the planned implementation roadmap.

39

The total strategic initiatives

23

Total of initiatives already launched

59%

Percentage of initiatives 'activation

Key Focus Areas

Work stream	Latest Updates
• Passenger Air Connectivity	A Passenger Air Connectivity Development Committee has been established under the chairmanship of His Excellency the Undersecretary of the Ministry of Heritage and Tourism for Tourism to coordinate and unify national efforts among relevant stakeholders in developing the Sultanate of Oman's air connectivity network. The Committee's mandate includes attracting new destinations and direct air routes, enhancing tourism and commercial activity, and strengthening Oman's competitiveness as a regional aviation hub, thereby supporting the objectives of the National Aviation Strategy 2040.
• Air Logistics	An Air Logistics Committee has been established under the chairmanship of His Excellency the Undersecretary of the Ministry of Transport, Communications and Information Technology for Transport to coordinate and unify national efforts aimed at developing the air cargo and air logistics ecosystem. The Committee seeks to strengthen the Sultanate of Oman's position as a regional and global hub for air logistics services, enhance the sector's competitiveness, support economic growth and diversification, and contribute to achieving the objectives of the National Aviation Strategy 2040.
• Advanced Air Mobility (AAM)	The Advanced Air Mobility Forum, held on 25 June 2026, brought together more than 200 participants representing over 40 organizations, marking a key milestone in the implementation of the National Advanced Air Mobility Program. The Forum helped align the visions of key stakeholders, provided updates on the Program's progress, and facilitated discussions on regulatory frameworks and future opportunities. It also fostered innovation and accelerated the achievement of the objectives of the National Aviation Strategy 2040 and Oman Vision 2040. Key outcomes are presented on the Achievements page.

Advanced Air Mobility (AAM) Forum – Key Outcomes

The Advanced Air Mobility (AAM) Forum was held on 25 June 2026, bringing together government entities and specialized companies.

5

Agreements and Memoranda of Understanding (MoUs)

12

Working Papers

22

Speakers

48

Participating Entities

220

Total of Participants

2

Panel of Discussions

Achievements of the Sector's Institutions – Our Partners in Success

The success of the National Aviation Strategy is reinforced by the achievements of the sector's institutions, which together form an integrated ecosystem driving Oman toward its Oman Vision 2040 objectives.



From Transformation to Leadership

The First Positive EBITDA in 15 Years

A significant strategic transformation

79% Seat occupancy rate

during the first half of 2026

2.7 Million Passengers carried

during the first half of 2026

- New destinations: Singapore, Tashkent, Sochi, Abu Dhabi, and the Dubai–Salalah route.
- Oman Air received the "Most Comfortable Seats in the Middle East" award at the 2026 APEX Best™ Awards.
- Oman Air took delivery of a new Boeing 737 MAX 8 aircraft as part of its ongoing fleet modernization program.
- Passenger traffic to Salalah increased by 16% in the first half of 2026 compared to the same period in 2025.



The Low-Cost Carrier Soaring Higher

0 NPS

10,412 Number of Flights

76% OTP

80% Load Factor

1,486,000 Passengers

- Aircraft utilization: Over 14 hours per day.
- Ancillary Revenue: 21% of total revenue.
- New destinations (announced and launched): Port Sudan, Vienna, Medan, Kigali, Sylhet, Mogadishu, Damascus.
- Fleet Expansion: 18 Aircraft by the end of 2026 and 25 Aircraft by the end 2028.



A Gateway That Welcomes Everyone

Cargo tonnage comparison between 2025 and 2026 up to June:

Period	January 2025 Till June	YTD 2026	Increase %
Cargo Tonnage	79,386	94,132	19%

Passenger number:

Airport	Pax
MCT	5,687,565
SLL	576,415
OHS	256
DQM	27,076
Total	6,291,312

New airlines:

Mahan Air-MCT

Azerbaijan -MCT

Etihad Airways -SLL

A Partner in Strengthening Air Connectivity

Transported Nearly 1,000
Passengers carried on 216 flights
during the first half of the year

979 passengers

22

Training Hours
Delivered for Flight Crews

Maintained an
Omanisation Rate of

67.7%

Obtained Civil Aviation Authority
Approval for the Emergency
Response Plan

ERP

Completed Internal
Auditor Training
for

ISO System

Initiated the
Certification Process
for

ISO 45001, ISO 14001

- Supported the construction of the cloud seeding station in Khasab, operated by the Artificial Rain Enhancement Center of the Ministry of Agriculture, Fisheries and Water Resources, through long-line (rope) lifting operations.
- Supported the aerial operations of the Tour of Oman for the second consecutive year.
- Successfully passed the audit conducted by the Civil Aviation Authority, with no major findings recorded
- Updated the Operations Specifications (Ops Specs) to include aerial banner towing operations, offshore platform operations, and an expanded geographical scope of operations to enable worldwide operations.
- Obtained Third Country Operator (TCO) authorization, permitting operations within European Union (EU) member states.
- Received approval to deliver Dangerous Goods training for Aviation Security Coordinators.

Shaping National Talent

- Signed a three year agreement with the Arab Aviation Academy to provide pilot training services for the company's pilots, with the first training courses scheduled to commence in September 2026.
- Launched English Language Proficiency (ELP) testing services in accordance with the requirements of the International Civil Aviation Organization (ICAO). The service is designed for pilots and aviation professionals, contributing to revenue diversification while enhancing the training and technical services provided to the aviation sector.
- Launched a service for the renewal and revalidation of commercial pilot licenses, enhancing the Academy's service portfolio and diversifying its revenue streams.
- Renewed the partnership agreement with Diamond Aircraft Industries (Austria), further strengthening the Academy's position as an official authorized maintenance center for all Diamond aircraft. The renewed partnership supports the expansion of technical services, enhances operational reliability and quality, and contributes to increased revenue generation while attracting additional business opportunities in aircraft maintenance.
- Signed a Memorandum of Understanding (MoU) with the College of Aviation Technology in the State of Kuwait as part of efforts to expand strategic partnerships.



نرتقي هام السماء
Elevate Beyond the Sky